



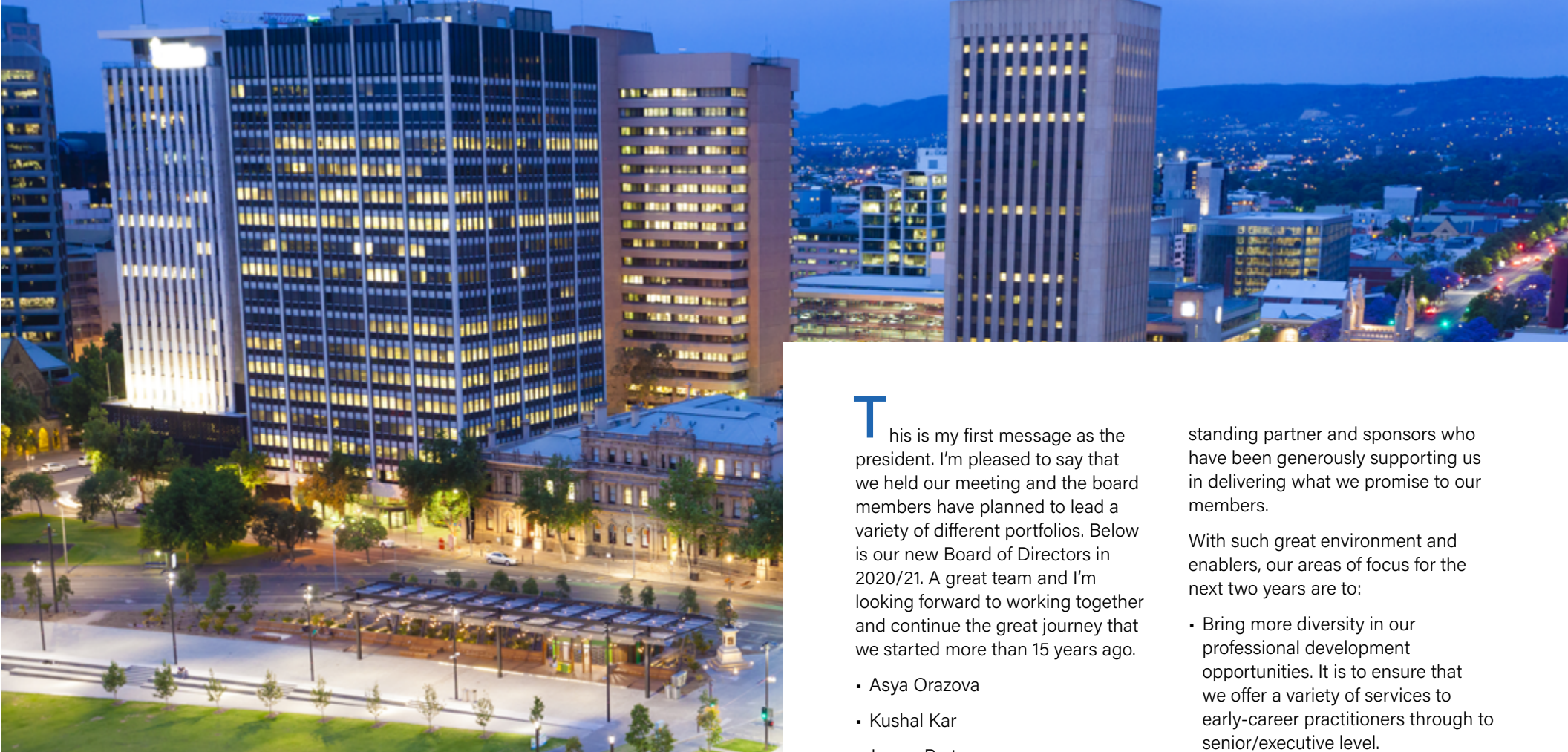


# Table of contents

06	President's Message	08	Exam Updates and Study Groups
10	Being a Project Manager May Make You Grumpy!	12	PMI Adelaide Members benefit
14	VID-19 Online Conference	16	Global business trends driving The Project Economy and what they mean for project leaders
20	Quick Quiz with the New Chapter President		

On this issue's cover:  
New Women's and Children's Hospital  
Expected to be open in 2025-26  
Estimated Cost \$550 M





## President's Message

# We Continue Our Great Journey

This is my first message as the president. I'm pleased to say that we held our meeting and the board members have planned to lead a variety of different portfolios. Below is our new Board of Directors in 2020/21. A great team and I'm looking forward to working together and continue the great journey that we started more than 15 years ago.

- Asya Orazova
- Kushal Kar
- James Prater
- Graham Black
- Yudhi Mohan-Ram
- Hossein Derakhshanfar
- Romildo Votto
- Kamyar Kavousi

Our mission remains untouched: "provide valued services to our members to enhance the professionalism of project management"

We have a fantastic team of volunteers on board as well as long

standing partner and sponsors who have been generously supporting us in delivering what we promise to our members.

With such great environment and enablers, our areas of focus for the next two years are to:

- Bring more diversity in our professional development opportunities. It is to ensure that we offer a variety of services to early-career practitioners through to senior/executive level.
- Raise awareness and better introduce our chapter, our values, and our professional services.

The above are aligned with our chapter's mission and we are all committed and passionate about it.

Our chapter's culture has been strong and remains strong. I'm looking forward to supporting our team in any way I can and to use opportunities to recognise and celebrate our successes together.

**Kamyar Kavousi**

President, PMI SA Chapter



# PMI PMP Exam Update and PMI Adelaide Chapter Study Groups

Hossein Derakhshanfar,  
Professional Development Director

Last year, the PMI Adelaide Chapter successfully delivered PMP and PMI-ACP instructor-led study groups to help 25 project management professionals from variety of industries prepare themselves for the PMI Certification exams. The study group programs included the study materials, exercises, dummy exams and step by step consultation to guide the participants through the exam registration.

2020 will be an exciting year for Professional Development portfolio services including PMI Certifications Study Groups. PMI has announced changes to the PMP exam effective from 2nd January 2021. Also, according to PMI the Seventh Edition of Project Management Body of Knowledge (PMBOK) will be released in Q4 2020, which will also affect the certifications and study groups accordingly. PMI Adelaide chapter are working closely with PMI Global to adapt the study group programs to accommodate those changes.

## **PMP® Exam is changing from 2 January 2021**

31 December 2020 will be the last day to take the current version of the exam. Starting 2 January 2021, the PMP exam will reflect the new exam content.

## **What is changing?**

Project management professionals need more diverse skills and approaches than ever before. The PMP is evolving just like the profession – and the new exam will focus on three new domains:

1. **PEOPLE** – emphasizing the skills and activities associated with effectively leading a project team
2. **PROCESS** – reinforcing the technical aspects of managing a project
3. **BUSINESS ENVIRONMENT** – highlighting the connection between projects and organization strategy

Content that spans the value spectrum, including **predictive, agile and hybrid approaches**, will be included across the three exam domains. The best way to understand what is included in the exam is to review the updated Exam Content Outline.

Expect to see:

**More approaches to delivering outcomes.** The exam will cover both predictive (approximately 50%) and agile/hybrid (approximately 50%) approaches to project management.

**Domains aligned to real-life practices.** The number of domains will be reduced from five to three.

Click [here](#) to find out more.





# Being a Project Manager May Make You Grumpy!

James Prater

Communications & Marketing Director

Growth in the information technology field is also reflected in the significant growth in the professions required to manage the projects that implement this technology.

These projects can be stressful, and this research has reviewed the impacts of this stress to the mental traits of optimism and pessimism on the project managers.

Results from this research show that the information technology project managers have a statistically significant lower pessimism score than the general population. This score becomes lower from those project managers that have obtained project management certification.

So the question is why are experienced project managers more likely to be grumpy, well applying a defensive pessimism approach reduces anxiety and provides a feeling of being in control. What this means in practice is that when given a new project to manage, experienced project managers automatically start thinking of everything that could go wrong with the project. Does this sound familiar to you?

Specific findings were

1. Respondents that used the individual questioning approach estimation technique were more likely to be more pessimistic.
2. The number of years of experience that the respondent had in managing projects. As the number of years increased the optimism score decreased.
3. Respondents that worked in a government organization were statistically more likely to be pessimistic.
4. Whether the respondent had Project Management Professional (PMP) or Managing Success Program (MSP) certification. If the respondent held either of these certifications their optimism scores were statistically significantly lower than those without.
5. If a respondent held multiple certifications, they were also statistically more likely to be pessimistic.

Might be worth you reflecting whether anyone has ever commented on you being grumpy?



## PMI Adelaide Members benefit

Did you know that as a member of the PMI you also have access to the website [projectmanagement.com](http://projectmanagement.com)

### **WHAT IS PROJECTMANAGEMENT. COM?**

Being a project manager can be a stressful job. You are responsible for a project that business people in your organization care a lot about. Someone may have over-committed you, and is now asking you why you

aren't on time, within scope or under budget. You and your staff are working together to find solutions as best you can--but within your organization there is no one you can lean on for answers.

This is why we built ProjectManagement.com. Our mission is simple: To make project managers more successful. ProjectManagement.com is the experience bridge that fills in the gaps--providing help to project managers in a number of ways. It is a community, your community, for project managers in all industries.

We are your one-stop shop for PM

answers, helping get you “unstuck”—and confidently meet every new challenge that comes your way. How do we help make your job easier?

- Over 14,000 articles from industry experts who help you jumpstart your projects.
- Over 1K Deliverable Templates to save you time and effort.
- Over 800K peer connections and experts to offer specific advice, whether it's through our social networking system or our discussion forums

You might remember us as gantthead, which launched in 2000. At that time, every project worth managing was run using a gantt chart. However, times changed and many project leaders were more focused on their KanBan Boards than on a linear schedule. Although some of the tools and approaches changed, our commitment to you and your work has not. Our name change in October of 2012 wasn't because we hated gantt charts, but simply the next step in our evolution. We wanted our site to be the logical destination for everything related to project management, the place you think of first when you need help. For those new to the craft, we are a lot easier to find...and by growing faster, we can only help everyone become better.

ProjectManagement.com gives you:

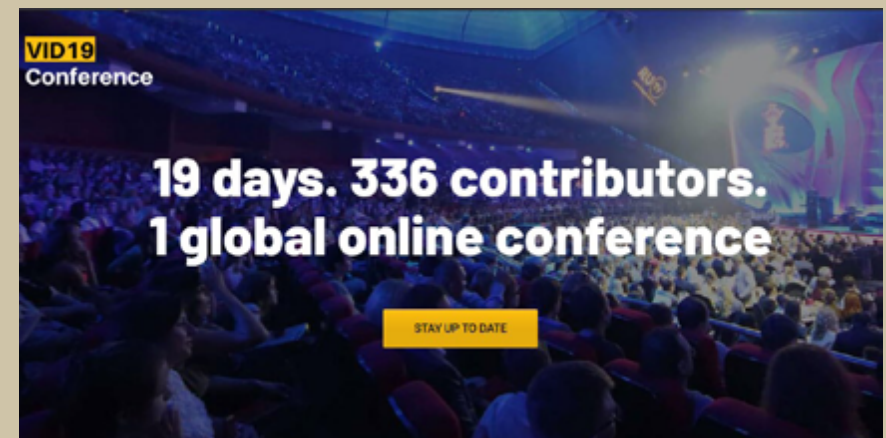
- Connections - to others who are managing projects like yours
- A place to get started - processes that you can customize for your needs

- Instant productivity boosts - deliverable templates & examples
- PDU opportunities – from videos to webinars, with tips from experts pointing you in the right direction
- Access to experts - real people who understand what you are going through
- News that matters - stories that relate to what you are trying to accomplish
- Advice you need - tips on the art of managing your effort

Please take a look around. Grab whatever you need--that's why we're here. If you don't find what you are looking for, drop us a line. We think you'll be surprised by our response. As always, if there is a way we can help you that doesn't exist on the site, please let us know at [contactus@projectmanagement.com](mailto:contactus@projectmanagement.com)

Once everything returns to normal (or what passes for normal!), the new board has been planning several very exciting events, we will also be trying some breakfast and lunch sessions to see if this meets some of members requirements a bit better. We will also be adding every other meeting a happy hour so that you can enjoy the company of your chapter in a more relaxed environment.

In the meantime, we recommend visiting the VID19 online conference.



VID19 Online Conference is to bring the world's most forward-thinking leaders, experts and performers together in 1 continuous, 19-day online conference.

With increasing numbers of people working from home or isolated thanks to COVID-19, this conference is a place where people can engage with leaders, experts and performers around the world during this challenging time.

Find out more and register [Here.](#)





# Global business trends driving The Project Economy and what they mean for project leaders\*

Sunil Prashara  
President & CEO, PMI

The global infrastructure gap between needs and investment is wide. To close it, project leaders are relying on data-driven innovation—and good old-fashioned people skills.

The world is in dire need of an infrastructure overhaul. As urban population centers swell, climate change intensifies and emerging economies come in to their own, demand for water, roads, airports, ports, electrical grids and communication networks also increases.

The sheer scope of the problem is enough to daunt any political leader. But for China, it's a way to solidify its power on the global economic stage. And so began the Belt and Road Initiative, the largest infrastructure blitz the world has ever seen—with 1,814 projects and counting. China even launched the Asian Infrastructure Investment Bank as its own answer to

the World Bank, promising faster loan originations for infrastructure projects across the developing world.

Yet even as China's megaprogram spreads to Europe, there's much work still to be done—and a huge funding gap: The G20's Global Infrastructure Outlook estimated that infrastructure investments totaling US\$94 trillion are required by 2040 across 56 countries and seven sectors—with current budgeting trends falling US\$15 trillion short.

That means a push to do more with less. "You have to be smarter and more agile in your execution to cut costs and get to operation faster," said Neil Riddle, president, Black & Veatch Construction Inc., Atlanta, Georgia, USA.

Governments—and by extension the private-sector organizations they hire—face enormous pressure to speed project delivery and prove



value. There's a bit of history to overcome here, with infrastructure megaprojects infamously prone to cost overruns and delays. Case in point: Per the Evening Standard, the Crossrail project in London, England is now £3.4 billion over budget and years behind schedule.

To buck the trend, many teams are turning to technology. Mr. Riddle's teams, for example, often use drones to track progress, "which gives us a lot more visibility, and it goes a lot quicker than taking pictures manually," he said.

McKinsey estimated that construction and engineering firms' investment in technology has doubled in the past decade to hit US\$18 billion. 3D printing, modularization, robotics, twin models and artificial intelligence all stand to transform the industry.

To help determine demand on a transport project in the U.K., for example, a team at Jacobs used internet of things (IoT) sensors to capture data on 400 million journeys taken by car, bus, train, bicycle and subway. Armed with that information, the team could determine which roads to expand and where to add new routes. And they could make those decisions quickly.

"We were able to collect that data in three months," said Pierluigi Montanini, vice president, global director, architecture solutions, Jacobs, Hallandale Beach, Florida, USA. "That would have been unthinkable 10 years ago."

And then there's the treasure trove of schedule, cost, quality and safety

data that many contractors have been sitting on, said Colin Cagney, director in major projects advisory practice, KPMG, Phoenix, Arizona, USA.

It's time to put all that information to use.

"With increased data analytics ... teams will be able to benefit from the experiences of the company as a whole and historically, and they'll be able to know when in the past most projects have gone over schedule, what tasks have been delayed, where are the cost increases and be able to better mitigate those going forward," he told Projectified™.

Data also fuels one of the latest and most promising tech tools: the digital twin. A virtual replica of a city, it pulls information from government agencies, 3D models, IoT, real-time movement patterns and other sources—allowing project leaders to better anticipate ROI, interdependencies and any challenges that might arise. They can analyze the repercussions of construction work on traffic or the noise pollution from new rail lines. They can look at sun patterns to optimize a new solar project. And public stakeholders can visualize and better comprehend the proposals.

Such data-driven decision-making will enable "unprecedented efficiency across the infrastructure life cycle," according to KPMG's 2019 Emerging Trends in Infrastructure report.

Along with the benefits, though, new technologies also add risks. As the IoT and digitalization deepen connectivity, for example, electrical grids become

more vulnerable to cyberattacks, the World Economic Forum noted in its Global Risks Report 2020. To tackle that kind of complexity, project leaders will need to draw on waterfall approaches typically used on construction, as well as agile.

And even with all the whiz-bang technology, project leaders will still need good, old-fashioned people skills to create stronger societal consensus. Because despite the overwhelming need, infrastructure projects can be a tough sell, especially when it means negotiating with multiple groups of stakeholders with conflicting objectives. Government sponsors, for example, may want projects completed quickly to show ROI, while community members might push back when projects threaten their land.

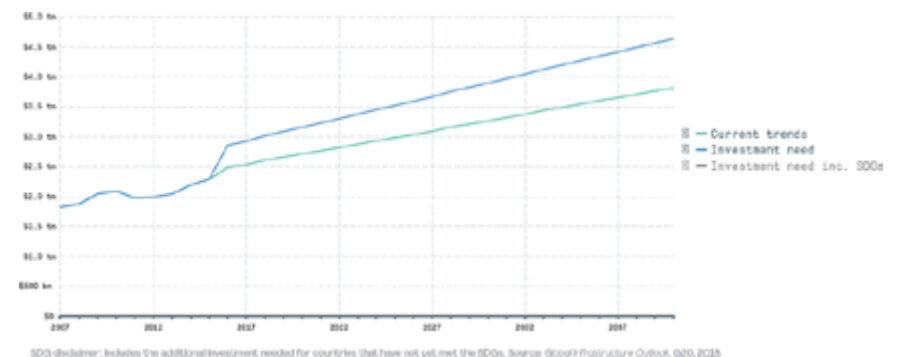
"The project manager has to be able to bring all of these groups together to agree on a single roadmap and

desired outcome, or it won't work," said Yoftahe Yohannes, PMP, project manager, Ericsson, Addis Ababa, Ethiopia.

Assigning a point person to manage government stakeholders—and navigate the maze of bureaucracy—can help expedite the process, he told PM Network. To secure buy-in from the community, Mr. Yohannes makes an effort to add and train local talent rather than using expats.

"As a project manager," he said, "it's your job to convince everyone that the value of the project is bigger than the risks."

\* To read the full article and access the references please visit [PMI Global Website](https://www.pmi.org/global-website).



Infrastructure investment at current trends and need

# Quick Quiz with the New Chapter President



Insight grabbed a quick 5 minutes and quizzed the new Chapter president Kamyar Kavousi about what his goals were.

**Kamyar, thanks for agreeing to be interviewed for insight, can you please tell us a little bit about yourself?**

It's my pleasure. I am a project manager and my area of expertise is in capital projects as delivery and strategy professional. I have almost 15 years of experience in managing projects in Mega Project and PMOs.

I've joined PMI Adelaide Chapter back in 2007 and have been a board member for five years now.

**In a years' time if you were being interviewed again, what would you like your success of the chapter to be?**

That professionals would highly recommend us to their network because we have world class development services for personal and professional growth.

**Given the current coronavirus issues, how do you see the PMI at both International, National and Branch level helping to reduce the impacts of it?**

I'm in close conversation with my peers at Australia and New Zealand chapters, PMI Global, and some coaching businesses in SA. We are defining a variety of online services. I'm confident that those new services will add value; especially in the current situation that soft skills are becoming more important than ever. We soon inform our members on how they can access those services. So stay tuned.

**Finally, can you tell us something that you do in your spare time, outside of both work and the PMI**

I love reading; especially history and Sci-Fi. I like German language and recently started learning programming. If weather is good, I'd love to ride to work.





**Project  
Management  
Institute®**  
Adelaide, South Australia

#### PMI ADELAIDE SOUTH AUSTRALIA CHAPTER BOARD

**President of the Chapter**  
Kamyar Kavousi

**Secretary**  
Graham Black

**Vice President**  
Kushal Kar

**Treasurer**  
Yudhi Mohan-Ram

**Communications &  
Marketing Director**  
James Prater

**Director of Professional  
Development**  
Hossein Derakhshanfar

**Event Director**  
Romildo Votto

**Sponsorship**  
Asya Orazova

2020©PMI Adelaide Chapter | PMI Adelaide Chapter  
GPO Box 8312, Adelaide 5000 SA, Australia

"PMInsight promotes practices and professionalism of project management through sharing insightful knowledge and experience"

#### PMInsight Editorial Team

**Graphic Designer**  
Tara Sehatzadeh

This Newsletter is published by the Editorial Team of the Communications Portfolio on behalf of the Project Management Institute Adelaide SA Chapter.

We welcome articles, interview experts, general information and other contributions to enhance the project management knowledge and understanding of our chapter members.

Please send these to the [Marketing Manager](#)

#### Our Valued Sponsors and Partners

