

PMI Insight

8th Edition - May 2019





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On this issue's cover:
Adelaide Airport Terminal Expansion Project
Expected to be open in 2021
Estimated Cost \$165 Million



President's Message

Celebrating our Achievements

Welcome to the May 2019 edition of PMI Insight Magazine for the PMI Adelaide Chapter.

Since the last edition we have had a few board changes and also some successful special events and continue to grow our Chapter membership to over 300.

Recently I had the chance to attend the PMI Asia Pacific Leaders Institute Meeting (LIM) in Malaysia and this was a great opportunity to connect with other Chapter Leaders and PMI Global. This year is PMI's 50th anniversary a BIG milestone since PMI was founded in 1969. To celebrate this great milestone PMI has created the 'Global Celebration of Service' as a chance to reflect on the achievement of project managers and recognise the progress that the profession has made. For more details and how you can contribute please visit:

www.pmi.org/anniversary/global-celebration-of-service

For some updates on our Chapter Board structure Sudha Bhat, our Chapter Secretary, has stepped down from the Board and we thank her for all her support and efforts over the past years. I am also pleased to announce Brian Murphy has been voted as our new Chapter Secretary and I look forward to supporting Brian in his new role while also focusing on how he can support the board and Chapter in our future strategic planning and governance.

An initiative our Chapter picked up this year was to run a PMO Showcase event held last month which was a great success with over 100 registered attendees and support from PwC. This event showed to our community and members Telstra's PMO operations but also a chance to ask the challenging questions to a panel of industry professionals. I would like to thank the volunteers and to Kamyar Kavousi for delivering such a great event that lifts the bar for PMI Adelaide and we look forward to further events of this calibre.

I would also like to remind everyone of our national conference for 2019 being held at the Gold Coast on 27th – 28th May. The national conference team this year has been led by our own volunteer Peter Pavan and it has a great range of speakers and professional development opportunities for anyone from any background or industry. To check out the great ticket prices and packages please visit:

www.pmiaustraliaconference.org.au

On behalf of our Chapter volunteers I would like to thank them for their contributions and achievements so far this year and look forward to a successful remainder to 2019.

Regards,

Scott Pearce - Chapter President



PMI Adelaide Chapter NEWS

A word with the event speakers in 2018

PMI Adelaide holds professional events with various themes including the talent triangle (Leadership, Strategic and Business Management, Technical Project Management) covering the cutting edge and in demand project management topics such as Agile, Risk Management, and Leading Project Teams. Here is a word with the event speakers **Nick Hadjinicolaou, MBA MPM AgilePM PgMP CMC, Konstantinos Kirytopoulos, and David Chang.**

www.youtube.com/watch?v=ie0F1mHJqDg





PMI Adelaide Chapter Achievement in Membership Growth

Great to see PMI Adelaide Chapter continue to grow not only just in our membership numbers but our services to the project management community. I would like to thank all our volunteers, members and partners/sponsors who have been involved on the journey with us and continue to support us as we look forward!



PMI Adelaide Chapter Volunteers Catch-up (9 May 2019)

PMI Adelaide is being run by dedicated volunteers who made us who we are by devoting their time, talents and energy to make a difference. This rich, cultural diversity is one of the significant strengths of the chapter assimilating volunteers from different

backgrounds. On 9 May 2019 we had an opportunity to get together as the chapter volunteers and spend some leisure time in a casual manner, and to recognise the invaluable contributions from our volunteers.



PMI Adelaide Project Outreach - St George College 2019

The PMI Adelaide SA Chapter, with support from SA Water (winner of the 2013 PMI Global Project of the Year) have developed a Community Outreach Program in line with PMI's Education Foundation vision, initially targeted at secondary schools. This program titled "Project Management as a Life Skill" has been successfully delivered since 2016. Watch this video to find out more about PMI Adelaide Project Outreach - St George College 2019.

https://www.youtube.com/watch?v=X-_VwuF0BMO



Certification Changes: All PMI Certification Exams Moving to Pearson VUE

We're moving to Pearson VUE to provide a better overall exam experience. All certification examinations worldwide (except China) will be run through Pearson VUE to provide:

- **Additional test locations:** With more testing locations available, choosing a convenient test site is easier than ever. ([Find a Pearson VUE testing location here.](#))
- **Online proctoring for PMI-ACP® and CAPM®:** Candidates can now test from their home or office for increased convenience and ease-of-access. No other certifications are scheduled for online proctoring at this time.
- **Versatility to U.S. Service Members:** Pearson VUE offers a global U.S. Federal and military on-base test center network in the marketplace, allowing US Service

and government members to test where serve around the world.

What do you need to do?

You can continue directing candidates through the existing application process with no changes (all exam fees will remain the same). Candidates will be guided to one of the test vendors based on the date they plan to test. If you provide details around the scheduling or testing process at Prometric in your materials then you will need to update them.

To help answer more specific questions on scheduling through Pearson VUE use the [Pearson VUE scheduling instructions](#) and [download a full list of the test locations](#).

Transition Timeline

There will be a period of overlap where scheduling and testing will be available with both Prometric and Pearson VUE. Most candidates who have already scheduled their exams will be unaffected by this change.



Next Steps for Candidates Who Already Scheduled through Prometric

Candidates who have already scheduled a test with Prometric on or before 30 June 2019 can keep that appointment and test as planned, regardless of the certification exam. For those candidates who have already scheduled with Prometric on or after 1 July 2019, we will work with Prometric and Pearson VUE to have their test appointment moved to Pearson VUE.

Next Steps for Candidates Who Have Not Scheduled

Candidates who did not yet schedule their exams as of 19 April have been sent Pearson VUE scheduling information to schedule their exams on or after 1 July.

Next Steps for Paper-based Testing (PBT)

We will work with Pearson VUE to transition any candidates that are scheduled for a PBT exam on or after 1 July 2019 to Pearson VUE test center location. Click [here](#) to read more.

Important Dates

1 March 2019	PMI-ACP scheduling available at Pearson VUE
1 April 2019	PMI-ACP testing begins at Pearson VUE centers and online proctoring
1 April 2019	Scheduling available at Pearson VUE for PMP®, PgMP®, PfMP®, PMI-PBA®, PMI-SP® and PMI-RMP® exams
30 June 2019	Last date for testing at Prometric centers
1 July 2019	Testing begins at Pearson VUE centers for PMP, PgMP, PfMP, PMI-PBA, PMI-SP and PMI-RMP exams

GO AHEAD

The Standard for Risk Management in Portfolios, Programs, and Projects (2019) is released!

The Standard for Risk Management in Portfolios, Programs, and Projects is an update and expansion upon PMI's popular reference, *The Practice Standard for Project Risk Management*.

Risk management addresses the fact that certain events or conditions—whether expected or unforeseeable during the planning process—may occur with impacts on portfolio, program, and project objectives. These impacts can be positive or negative and may cause deviation from the intended objectives. Risk management processes allow for proactively planning to capture opportunities and limit threats.

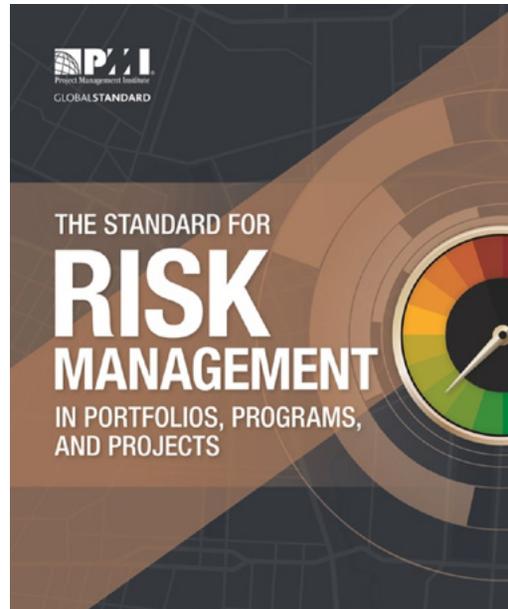
This standard will:

- Identify the core principles for risk management;
- Describe the fundamentals of risk management and the environment

within which it is carried out;

- Define the risk management life cycle; and
- Apply risk management principles to the portfolio, program, and project domains within the context of an enterprise risk management approach.

This standard focuses on the “what” of risk management (i.e., the key considerations for effective risk management). It is primarily written



for portfolio, program, and project managers, but is a useful tool for leaders in risk management, business consumers of risk management, and other stakeholders in the portfolio, program, and project management professions.

Read more: <https://www.pmi.org/pmbok-guide-standards/foundational/risk-management>

The Practice Standard for Scheduling – Third Edition (2019) is released!

The Practice Standard for Scheduling—Third Edition provides the latest thinking regarding good and accepted practices in the area of scheduling for a project. Aligned with the A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, this updated practice standard expounds on the information contained in Section 6 on Project Schedule Management.

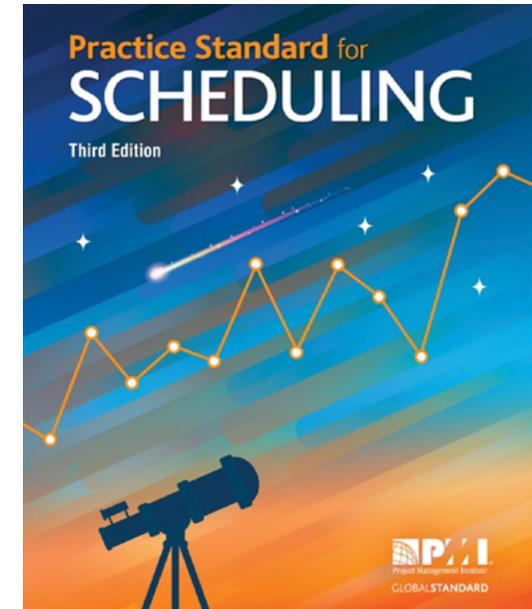
In this new edition, you will learn to identify the elements of a good schedule model, its purpose, use, and

benefits. You will also discover what is required to produce and maintain a good schedule model.

Also included in the Third Edition:

- Description of scheduling
- Definition of schedule model
- Uses and benefits of the schedule model

Read more: <https://www.pmi.org/pmbok-guide-standards/framework/practice-standard-scheduling-3rd>





Juliana do Canto

(Director - Events)

Kickstarting the Events

Digital Disruption Panel Discussion (5 March 2019)

Our honorable mediator, **Peter Pavan PMP MACS**, raised fundamental questions that kept all speakers engaged on answering them with great knowledge and vast experience.

The different expertises of the panel members have definitely enriched the quality of the event. **Linda Zeelie** has given a practical overview of the challenges that a business must overcome in order to bring new technologies into business processes, and how it can cause significant impact when managing projects, both in public and private sectors. Similarly, **Michael Macolino** was able to narrate his daily difficulties and how you can be successful when implementing modern technologies in startup companies, whereas **Sam Harley** talked more about digital disruption within businesses that have already a very solid process and operations, such as the Infrastructure industry. Last but not least, **Adam Da Costa**, who has a large experience in all phases of client engagement from scoping to delivery, confidently talked about how conscious and aware a business must be when implementing new technologies that will directly impact customers and its final users.





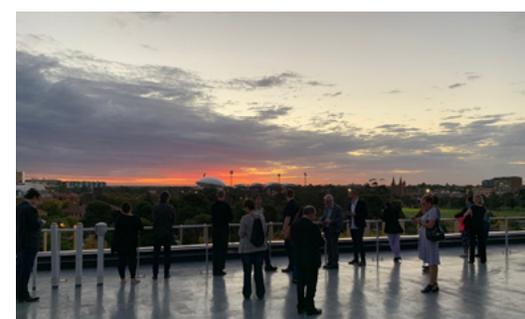
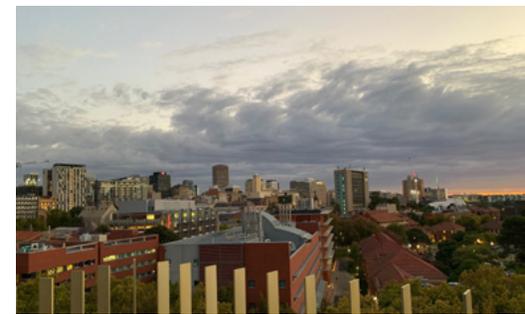
Our First Beer and Brain

Our first networking event happened on the 23rd of March. We had 30+ professionals enjoying Beer & Brains at The Unley! PMI managed to bring together not only project managers, but also people from different industries. We connected with start up owners, accountants, business developers and more. This was a great opportunity to learn about the latest trends in different areas, which can - of course- affect projects and how we manage them. We received very positive feedbacks from our members, not only because they could enjoy a complimentary drink, but also because we are expanding our universe and bringing more diversity to our events. Make sure you come to our next Beer & Brains in October, and bring your co-workers along!



PMI Tour to Adelaide Botanic High School, a Vertical School (15 Apr 2019)

The new \$100m Adelaide Botanic High School was delivered on budget and on time. They started operations from term 1 2019, providing 1250 students from inner-city suburbs with greater access to high quality secondary learning. The school started with year 8 students initially, growing to 1250 students by 2022. Thanks to **Turner & Townsend** for sponsoring this tour.





Kamyar Kavousi (Vice President)

Next Generation of PMOs

Next Generation of PMOs; What a fantastic, engaging, and professional panel discussion.

The concept of project management as a profession is changing. Organisations and executives need professional project leaders who are not only savvy in delivering the projects on time, cost, quality (and other technical elements), but also have strong Strategic & Business Management skill sets. This is because executives have realised that their desired strategies and objectives can be implemented through lens of programs and projects. However, the challenge still exists as to how project leaders can ensure that only those projects are initiated and delivered which address the following criteria as minimum:

1. Robust justification to answer the “why” question. Why do we need to invest in this project at a specific point of time?
2. Is there a clear visibility to demonstrate that the proposed projects and programs are linked to which strategic objectives?
3. What are the benefits that organisation intends to achieve from their investment in a project? How can we track the benefits throughout the life cycle of projects?

The above illustrates that the role of PMO is evolving very quickly. Executives would like to tailor their PMOs to focus on strategic elements in addition to delivery mechanism. As such 55% of the PMOs have been disrupted over the past five years according to PMI.



Considering the complexity of market and above outlined dilemmas, PMI Adelaide realised that there was an opportunity to hear from the leaders of best PMOs who won the global and national awards from PMI.

On 2nd May, PMI Adelaide with support from **PwC** as the key sponsor held an exciting and unique panel discussion. Three executive leaders formed our panel:

1. Peter Moutsatsos | Chief Project Officer; Telstra | 2018 PMI Global Award - PMO of the year
2. Dan Butcher | Manager of Corporate PMO; SA Power Networks | 2018 PMI Australian Award - PMO of the year
3. Paul MacKeddie | Senior Manager Capital Delivery & Program

Management; SA Water | 2013 PMI global project of the year award

It was an engaging three hour panel discussion and networking opportunity in which almost 100 professionals from different industries attended. A lot of great, challenging, and thought provoking ideas were raised by the audience which created tremendous opportunity for knowledge sharing.

PMI Adelaide would like to thank our key sponsor, panel members, panel discussion facilitator (Adrian Leadbeater), and all volunteers who invested significant effort to make this opportunity a very successful event.

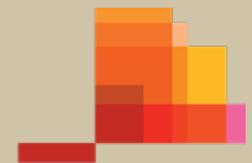
We endeavour to continue our mission: "Provide valued services to enhance the professionalism of project management".

PwC Transformation Assurance

Maximising return on strategic projects.

Getting change right and managing project delivery risk is key to your organisation remaining competitive, attracting talent and building and maintaining a good reputation in an increasingly competitive market.

We work closely with senior leaders to provide you with clarity, visibility and confidence of your transformation efforts and how they are progressing at any point in time.



pwc

Our Transformation Assurance team provides an independent view over your portfolios, programs, projects and change efforts, ensuring they are fit for purpose and that execution risk is minimised. [Click here](#) to read more about PwC Transformation Assurance.



Kushal Kar

(Director - Professional Development)

Professional Development

Dear friends, last year saw us deliver a number of exciting professional development initiatives, such as the PMP Study groups, Agile workshop, seminar.

Congratulations to all who have attained PMP and for your participation.

This year you will see us deliver a range of other initiatives which includes PMI-ACP study group, Project Management and Lean-Agile day-long workshops, along with initiatives with our Academic Liaison partners. I see these as excellent opportunities for the professional development of our chapter members.

PMI has extended the online certification test locations to Adelaide, which I believe is a great news for those aspiring for PMI certifications.

Before I signoff - a tip on Stakeholder Engagement: When taking up a project assignment, make sure to develop a stakeholder engagement tool, apply it, tweak it and keep improving it. Use it as for your next assignment. A project manager's success is directly proportional to effective Stakeholder Engagement.

Our next study group sessions

The next study group sessions for 2019 are being scheduled.

The dates for upcoming PMP and PMIACP study group sessions will be announced soon - on pmiadelaide.org and via social media.

Please register once the registration links are available to reserve your seats.



Adelaide, South Australia Chapter

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"PMInsight promotes practices and professionalism of project management through sharing insightful knowledge and experience"

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This Newsletter is published by the Editorial Team of the Communications Portfolio on behalf of the Project Management Institute Adelaide SA Chapter.

We welcome articles, interview experts, general information and other contributions to enhance the project management knowledge and understanding of our chapter members.

Please send these to the [Marketing Manager](#)

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